Final Report

CIF #530.10

# Township of Russell Small Program Promotion and Education Plan



Final Project Report, August 19, 2014

Township of Russell

CIF Project number 530.10

#### Acknowledgement:

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#### **BACKGROUND INFORMATION**

#### 1.1 Municipal Information

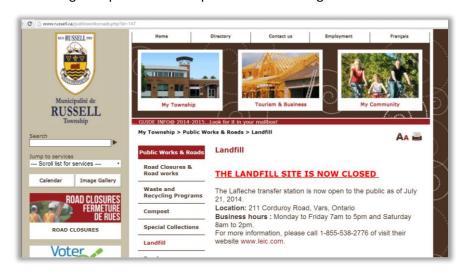
The Township of Russell (The Township) provides waste management services to 5,909 households. Blue Box recycling is provided through weekly single stream recycling curbside collection services; the targeted materials accepted in Russel's Blue Box program may be located on the municipal website at www.russell.ca.

Recycling collection is provided by a private contractor, ABC Disposal. Russell entered into a seven (7) year contract with ABC Disposal on March 2013; ABC Disposal takes the Recyclable to RARE Recycling in Alexandria, Ontario for processing. Russell does not receive any revenue from the sale of blue box material. Russell's blue box recycling program is a member of municipal group seven (Rural Collection South) on the Waste Diversion Ontario datacall, and operates at a net cost of \$288/tonne marketed material.

#### 1.2 Project Description

The township of Russell operates its own landfill site. In November 2013, Council elected to close landfill operations on July 26 of 2014. As of July 28 2014, all waste is managed through a transfer station owned by Lafleche in Vars, Ontario. Given this new direction for waste management, Township staff focused on notifying residents of the upcoming closure and began to promote the importance of reducing their waste.

As of mid-January 2014, Township staff began the process of notifying residents of changes to municipal waste management program by mailing newsletters, placing advertisements in the local paper, posting updates to the municipal website, and distributing eblasts updates to residents' email. Although the closure of the landfill did not directly impact service levels curbside, it did provide the impetus for residents to take notice of the



costs of waste management service. Given that the landfill could no longer accept waste, the cost to manage garbage materials has increased thus making the argument for residents to put time and effort into sorting out recyclables from the waste stream more convincing.

The focus for the Township's P&E communication plan evolved to include messaging surrounding the new costs of managing garbage to tax payers.

#### **IMPLEMENTATION**

#### 2.1 Goals and Objectives

Our P&E program is focused on improving public understanding of proper recycling behaviours, which includes material handling and storage, informing residents of the costs to manage garbage (and thus promote recycling), and working within schools to educate students (and then families) about the Township's Blue Box program and recycling in general. The Township has a streamlined approach for its planned communications, which includes mailing newsletters, placing advertisements in the local paper, posting updates to the municipal website, and distributing e-blasts updates to residents' email accounts.

#### **GOAL 1: INCREASE BLUE BOX DIVERSION RATE**

Currently, Russell generates approximately 10,430 tonnes of solid waste per year. Of the total waste generated, Russell diverted approximately 2,297 tonnes, resulting in a net diversion rate of approximately 22%. Of the total diverted material, Russell diverted approximately 1,293 tons of blue box recyclables, resulting in a blue box diversion rate of 12.39% of the total waste stream. The objective of the Township will be to increase Blue Box diversion by 1% annually for three (3) consecutive years, achieving a Blue Box diversion rate of 15% by the year end 2015.

# GOAL 2: REDUCE RESIDUAL RATE

Currently, Russell diverts all blue box recycling to a material recovery facility (MRF), which is RARE in Alexandria. All recyclable are sorted at the MRF and all contaminated materials and non-recyclables are disposed and not recycled. The current residue rate in the Township of Russell is 9.8%. The objective of

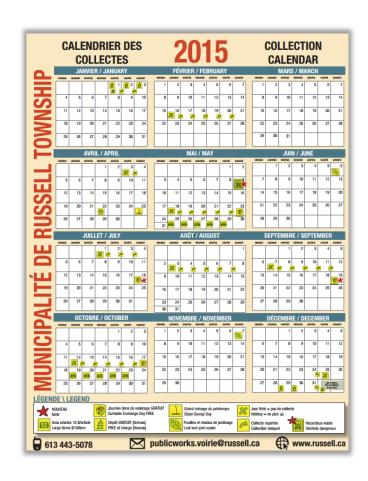


the municipality is to reduce the residue rate by 1% annually for 3 years through a P&E program, achieving a residue rate of 7% by the year end 2015. A reduction in residue rate within the municipality would increase the total waste diversion and improve the effectiveness and efficiency of the current system.

## 2.3 Budget

Table 1: Blue Box P&E communication plan budget 2013-2015

Tactic	Method	Date	Target	<b>Total Cost</b>	Cost/Target
YEAR ONE 2013					
	Newsletter	July 2013	Rural residents	\$187.00	\$0.69 / household
			(268)		
	Website	Regularly		n/a	
YEAR TWO 2014					
	Information	Jan 2014	Yearly calendar	\$3,000	\$0.57/household
	sheet				
	Newspaper	Jan 2014	Advertising	\$2,000	\$0.38/ household
	Newsletter	Jan/June 2014	Business Letter	\$800	\$0.44/business
	Website	Regularly		n/a	
YEAR THREE 201!	5				
	Information	Jan 2015	Yearly calendar	\$3,000	\$0.57/household
	sheet				
	Newspaper	Jan 201	Advertising	\$2,000	\$0.38/ household
	Newsletter	Jan/June 2015	Business Letter	\$800	\$0.44/business
	Website	Regularly		n/a	
			Total:	\$11,600	



#### **RESULTS**

#### 3.1 Results

Though the communication plan is only in its second year of operation, Township staff are pleased with the improvements that have been observed in the Blue Box program to date. Table 2 below, breaks down the impact of the P&E campaign by comparing key program performance metrics for a 12 month period prior to the implementation of the plan versus a 12 month period following implementation.

Table 2: Tonnes collected before & after promotion and education campaign

	12 mo. Pre	12 mo. Post	
Metric Tonnes (MT, Blue Box)	1,293	1,399	
Residual	9.8%	7.6%	
Kg/household/year	218.81	236.75	
Volume (m³)	12,310	13,324	
M³/household/year	2.08	2.25	
Diverted waste total (tonnes)	2,297	2,628	
Volume total (m³)	17,282	22,967	
Diverted waste total (%)	22%	27%	

In terms of reaching the clearly defined Goals and Objectives of the Township's communication plan for P&E, the results outline in Table 3 clearly identify the success of the plan to date.

- 1. The 2015 objective of reaching a 15% Blue Box diversion rate has been achieved
- 2. The 2015 objective of reducing residual to 7% has also been achieved.

Township staff are pleasantly surprised by these improvements in the Blue Box program and are beginning the process of establishing new goals and objectives for the P&E program in order to keep building momentum.

Table 3: Tracking of success in terms of meeting defined Goals and Objectives

Tracking Methodology	DataPoint	2012	2013	Difference
Blue Box marketed materials tonnage	WDO Datacall	1293 t	1400 t	107 t
Blue Box marketed materials diversion	WDO Datacall	12.3%	15%	2.7%
Recycling residual	WDO Datacall	9.8%	7%	2.8%

#### 3.2 Analysis of project

The tactics employed by the Township for this project and the P&E communication plan were very effective at enacting change. The changes to the website had special promotions about what was recyclable and connected with residents about the reduced residual rate that was a big goal. The info guide sent out to all residents includes information on all departments and a dedicated page to garbage and recycling was used well. Next year, it will have a specific focus on the results of the waste audit.

Other deliverables included the letter to residents about the landfill closure, which also included a letter on the importance of diverting waste through a variety of programs offered by the Township; including having a backyard composter for organics diversion. Social media will continue to be a focus to connect with residents, while the newspaper will be used for more recycling announcements this year. The last year it was focused on the landfill closure.

The efforts were effective as the numbers went up across the board. The next steps include conducting a waste audit to identify how much recycling is still going in the waste stream and what recyclable materials are most commonly mistakenly placed in the garbage. Further, staff are focused on engaging more businesses in recycling to promote the IC&I sector. The Township is also considering using a bigger container for recycling collections to promote recycling behaviour and to help handle the more bulky less dense materials that are becoming more common in the waste stream.

Key take aways from this project include how effective placing recycling information in the information guide was as it goes out to every resident. The closing of the landfill was also significant to getting the community to focus more on diversion overall. This was especially true when residents became aware that managing garbage without a landfill would be more costly.

For other municipalities that are looking to undertake similar work, the biggest piece of advice is to hammer home the idea to your residents that your landfill (if you even have one) won't last forever. The idea of "out of sight, out of mind" is frustrating because it doesn't work for the long term. We will need to continue to emphasize this.

#### 2015 WASTE MANAGEMENT AND RECYCLING PROGRAMS COLLECTES SPECIAL COLLECTIONS D'ORDURES MENAGERES LES COLLECTES SPÉCIALES HAZARDOUS WASTE ET DU RECYCLAGE DÉCHETS DANGEREUX MAY 9 MAI 2015 LES COLLECTES RÉGULIÈRES RAPPELS IMPORTANTS LARGE ITEMS GROS ARTICLES MAY 25-29 MAI & OCTOBER 19-23 OCTOBRE 2015 La LIMITE DU POIDS d'un sac ou d'un contenant: 125 litres (28 gallons) ou **LEAFS & YARD WASTE** JUNE 6 JUIN & NOVEMBER 7 NOVEMBRE 2015 REGULAR CURBSIDE PICK-UPS IMPORTANT REMINDERS **CLEAN SWEEP DAY** MÉNAGE DU PRINTEMPS **APRIL 25 AVRIL 2015** AVIS AUX PROPRIÉTAIRES NOTICE TO OWNERS \*UNITÉS MULTIPLES APPARTEMENTS - COMMERCES RESIDENTIAL - COMMERCIAL CURBSIDE EXCHANGE DAYS **DE VOISINAGE** Les étiquettes 2014 expirent le 31 décembre 2014. The 2014 tags expire o December 31st, 2014. 23 MAI, JULY 18 JUILLET, SEPT. 19 SEPT., OCT. 17 OCT. 2015 and set all your treasures on the (CD), brooks, old furniture, small proceed the construction and the control to the control transport to custime proceedings and the control transport to custime procedure unwarded collisions. Vous devez continuer l'utilisation Unless you own or rent des étiquettes si vous ne possédez dumpster, you will cont pas de conteneur à déchets. Les garbage tags in 2015. The 2015 pas de conteneur a occiner. Les garage tagis in 2015. The 2015 deliquettes 2015 seront envoyées garbage tags will be sent by mail par la poste en décembre et ne in December 2014 and will expire seront valides que jusqu'au 31 on December 31\*, 2015. Please décembre 2015. Vous devez provide a series of \$2 tags to each remettre une série de \$2 étiquettes unit, apartment or business under **CHRISTMAS TREES** ARBRES DE NOËL WEEK OF DECEMBER 28 - SEMAINE DU 28 DÉCEMBRE à chaque unité, appartement ou your management. Thank you commerce sous votre gérance.